## Horwath HTL

Hotel, Tourism and Leisure

# DACH Region Hotel \& Chains <br> Report 2023 

(Germany, Austria and Switzerland)

October 2023


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## 1. Welcome

A very warm welcome to the 2023 DACH Region Hotels and Chains Report. The three countries that make up the region, Germany, Austria and Switzerland are a perfect microcosm to examine the wider industry as a whole. The issues on display in these markets, perfectly represent the hospitality industry in its post-Covid phase.

The industry itself is a series of contradictions, a classic, 'good news-bad news' situation although the fact that there is good news at all, is to be celebrated. On the positive side, incredibly strong demand has pushed most markets beyond 2019 highs and has allowed the industry to increase average rates to a level beyond the wildest dreams of most owners. Fears that 2023 would slow down as cost-of-living pressures increased have been overblown, and many markets posted record results. Even extraordinary temperatures, wildfires and flooding have not damped traveller enthusiasm. This has allowed the industry to generate much needed cashflow and mitigate some of the negative pressures, of which there are many.
Just as the hospitality industry was in full recovery from the pandemic, wider global issues have caused significant headwinds for the business. Inflationary measures, always possible in an interconnected world chasing the same goods post COVID, has been supercharged by the invasion of Ukraine. Double-digit inflation figures, combined with energy shocks and the problems sourcing staff, has created unprecedented pressure on hotel operating balance sheets. At the same time, Central Bank actions to curb inflation through the raising of interest rates, has sent shockwaves through developers and banks as the numbers no longer work, and projects cease to be viable.
As a result, transaction numbers are at the lowest point for a decade as the gap between buyers and sellers' expectation, prove too hard to bridge.
As interest rates remain high, we expect that the industry will need to be more creative to finance their projects, expect an influx of companies and funds new to the industry bridging the gap, albeit at eye-watering rates. Developers are also fully diversified into what used to be called alternative accommodation but is just another operational real estate investment which is fast becoming a significant asset class. The industry itself continues to wrestle with issues of ESG, probably the most significant challenge that we will face in our lifetime, one that has very far to go to being understood by the industry. Finally, the data here shows that despite all that, confidence in the industry remains high and will continue. Development pipelines are larger than they ever have been, as is demand for travel. As long as these continue to be strong, the industry will continue to develop.

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## 2. Introduction

The DACH Region is a term used to refer to the countries of Germany, Austria, and Switzerland. These countries, located in central Europe, share several commonalities, including their language, geographical proximity, cultural ties, and economic cooperation. The acronym "DACH" is derived from the first letter of each country's name in German: Deutschland (Germany), Österreich (Austria), and Confoederatio Helvetica (Switzerland).

While each of these countries has its own unique culture and political system, they are known for their strong economies, high living standards, and stability. This economic and geographic closeness often leads to collaboration in various fields, such as trade, finance, and research. The DACH Region is also a popular tourist destination, thanks to its stunning landscapes, historic cities, rich cultural heritage,
 and thriving trade fair business.

In 2022, the combined gross domestic product (GDP) of the DACH countries (Germany, Austria, and Switzerland) totalled approximately 5.35 trillion U.S. dollars, with Germany contributing nearly $77 \%$, Switzerland $15 \%$, and Austria 9\%. Notably, Switzerland exhibited a significantly higher GDP per capita compared to the other two nations. Germany experienced a modest GDP growth of $1.8 \%$ in 2022, a slowdown from the $2.6 \%$ expansion in the previous year, attributed to factors such as an energy crisis due to the Ukraine conflict, high inflation, increased borrowing costs, supply chain disruptions, and a shortage of skilled labour. Austria's economy, on the other hand, grew by $5 \%$ in 2022, a slight acceleration from the $4.6 \%$ expansion seen in 2021. Meanwhile, Switzerland saw a decrease in its full-year GDP growth, dropping to 2.6\% in 2022 from 4.2\% in 2021.

Hotel chains in the DACH Region (Germany, Austria and Switzerland) continue to expand their portfolio. As a result, the number of rooms in hotel chains is on an all-time high of 489,813 rooms, $81 \%$ being in Germany, 10\% in Austria and 9\% in Switzerland. Stronger market penetration for branded hotels is particularly evident in major cities such as Berlin, Munich, Frankfurt, Vienna and Hamburg. With almost 900 hotels across all segments and roughly 162,000 rooms, these metropolitan areas command one third of the total room capacity in the branded DACH hotel market.



In the DACH Region, independent hotels still account for the majority of available rooms. In Germany, branded hotel rooms represent $40 \%$ of the overall supply, while in Switzerland and Austria brand penetration is even lower, at $31 \%$ and $17 \%$ of the overall room supply, respectively. However, the growth of branded hotel chains is undeniable. In major cities, these chains now account for approximately two thirds of the room capacity. Independent hotels are more common in secondary cities and in leisure destinations, which helps to explain the lower brand-penetration in Switzerland and Austria.

| Rank | Destination Ranking | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Berlin | 264 | 48,368 |
| $\mathbf{2}$ | München | 173 | 32,575 |
| $\mathbf{3}$ | Frankfurt am Main | 140 | 28,372 |
| $\mathbf{4}$ | Wien | 170 | 27,314 |
| $\mathbf{5}$ | Hamburg | 150 | 24,939 |
| $\mathbf{6}$ | Düsseldorf | 89 | 15,770 |
| $\mathbf{7}$ | Köln | 82 | 12,968 |
| $\mathbf{8}$ | Stuttgart | 65 | 11,101 |
| $\mathbf{9}$ | Dresden | 48 | 8,385 |
| $\mathbf{1 0}$ | Leipzig | 57 | 8,362 |

In recent years, the most aggressive growth has been observed in the Budget and Economy market segments, the so-called limited-service products, driven by the expansion of international brands such as B\&B Hotels, Ibis, and Holiday Inn. Brands such as A\&O and Meininger also fit into this market segment with their highly standardized hostel products. However, more than half of the supply is still in the Midscale segment, where brands such as Motel One, Mercure, Best Western, and Intercity are facing increasing competition from new Serviced Apartments players, such as Limehome, Numa, and Ipartment. These offer modern, well-located products that are very competitive with investors, due to higher yields.

Among the hotel chain groups, the undisputed leader remains Accor, with almost 66,000 rooms, followed by Marriott and Best Western Hotel Group. The largest local groups are Motel One, Novum Hospitality, and Deutsche Hospitality. The ongoing expansion of multi-brand operators is also of significance, marked by consolidation and acquisition activities that underscore the importance of entities like HR Group, Event Hotels, and GHC Group in a market where lease agreements continue to dominate.

### 3.1. DACH Pipeline

Despite the significant slowdown in the development of new hotels mainly due to high interest rates and construction costs increase of almost $20 \%$, more than 36,000 new rooms distributed in 237 branded hotels, are currently in advanced stages of construction in the region. More than $40 \%$ of these rooms are in the Midscale segment and almost $80 \%$ are located in Germany. Among the top three pipeline destinations are Hamburg with 13, Frankfurt am Main with 12 and Vienna with 14 new hotels.

| Rank | Destination Pipeline | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Hamburg | 15 | 3,243 |
| $\mathbf{2}$ | Frankfurt am Main | 12 | 2,659 |
| $\mathbf{3}$ | Wien | 14 | 2,632 |
| $\mathbf{4}$ | Berlin | 12 | 2,306 |
| $\mathbf{5}$ | Köln | 8 | 1,778 |
| $\mathbf{6}$ | München | 11 | 1,482 |
| $\mathbf{7}$ | Karlsruhe | 5 | 1,083 |
| $\mathbf{8}$ | Leipzig | 6 | 1,049 |
| $\mathbf{9}$ | Stuttgart | 6 | 1,002 |
| $\mathbf{1 0}$ | Heidelberg | 4 | 782 |

### 3.2. DACH Transactions and Institutional Investors

Notable trends in the DACH Region's hotel market include a growing focus on digitalization and sustainability, as well as the consolidation through mergers and acquisitions. HR Group acquired the Success Group, adding over 20 hotels to its portfolio after the Success Group's insolvency in 2022. HR Group later acquired Amedia, with 12 hotels in Germany and 6 in Austria, and the Vienna House Hotel Company, while Wyndham Hotels \& Resorts purchased the Vienna House brand. These strategic moves established HR Group as the leading multi-brand hotel operator.

| Rank | Investor (Name) | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Union Investment | 56 | 13,859 |
| $\mathbf{2}$ | Accorlnvest | 92 | 12,710 |
| $\mathbf{3}$ | Aroundtown | 59 | 10,355 |
| $\mathbf{4}$ | Covivio | 55 | 9,264 |
| $\mathbf{5}$ | Pandox | 41 | 9,080 |
| $\mathbf{6}$ | DekaBank | 32 | 7,196 |
| $\mathbf{7}$ | Patrizia | 43 | 6,356 |
| $\mathbf{8}$ | Event Hotels | 31 | 6,254 |
| $\mathbf{9}$ | Art Invest | 31 | 5,628 |
| $\mathbf{1 0}$ | Commerz Real | 16 | 3,832 |

Source: MSCI 2023

Hyatt partnered with Lindner Hotels \& Resorts, expanding its portfolio with 30 Lindner Hotels and Me and all Hotels, aiming to tap into the German and Eastern European markets. The Israeli Fattal Hotel Group acquired 8 hotels from the insolvent Star Inn in Austria. Lastly, the Achat Hotel Gruppe expanded by taking over 13 Michel Hotel-Gruppe properties, strategically growing its portfolio and focusing on key tourist destinations.

Union Investment continues to lead the Institutional Investors ranking with 56 properties and almost 13,900 rooms, followed by Accorlnvest, Aroundtown and Covivio. It is also interesting to note that Event Hotels, one of the big multi-brand hotel operators in the region, owns more than $70 \%$ of the hotels it operates.

### 3.3. Covid-19

The overnight stay numbers in the DACH Region initially experienced a sharp decline due to the global Covid-19 pandemic, with a 20\% decrease. In Germany, while May 2023 showed a 6\% increase compared to May 2019, June 2023 saw a 2\% decline, particularly in foreign tourist numbers. Austria rebounded well, with a $2 \%$ increase in summer 2023 compared to 2019, though Vienna's recovery lagged behind. In Switzerland, there was a 4\% increase in the first half of 2023 compared to 2019, despite an 8\% decrease in foreign tourists, with Zurich, Geneva, and Lucerne showing strong growth.
According to a study by Booking.com, hotel rates in the DACH Region have increased by an average of $20 \%$ between 2019 and 2023. The increase in hotel rates is mainly due to inflation and the increasing demand for travel. In Germany, hotel rates have increased by 18\% between 2019 and 2023. In Austria, hotel rates have increased by 22\%. In Switzerland, hotel rates have increased by $25 \%$. The highest hotel rates in the DACH Region are found in Munich, Zurich, and Frankfurt am Main.

### 3.4. DACH Rate Scraping

Based on our survey utilizing published daily rates for four specific dates, it is evident that over $92 \%$ of the branded hotels sampled in Germany offer rates below EUR 200. Conversely, in Austria, 22\% of branded hotels have rates exceeding EUR 200, and in Switzerland, $52 \%$ of the surveyed branded hotels have rates that surpass EUR 200.

| KEY STATISTICS DACH | Hotels |
| :--- | ---: |
| Total chain hotels* | 3,680 |
| Total chain rooms |  |
| Average size per chain hotel in rooms | 189,813 |
| Region hotels stock (overall supply) | 55,357 |
| Region rooms Stock (overall supply) | $1,420,644$ |
| Average size per hotel in rooms | 26 |
| Chain penetration \% by hotels | $\mathbf{6 . 6 5 \%}$ |
| Chain penetration \% by keys | $\mathbf{3 4 . 4 8 \%}$ |
| Total number of brands | 343 |

* Includes chain-affiliated hotels with no brand.


### 3.5. DACH Overall Ranking by Size

Chain Groups - Overall

| Rank | OVERALL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 476 | 65,611 |
| $\mathbf{2}$ | Marriott International, <br> Inc. | 157 | 30,891 |
| $\mathbf{3}$ | BWH Hotel Group | 210 | 22,123 |
| $\mathbf{4}$ | InterContinental Hotels <br> Group PLC | 111 | 21,505 |
| $\mathbf{5}$ | Motel One GmbH | 71 | 20,222 |
| $\mathbf{6}$ | B\&B Hotels | 182 | 19,747 |
| $\mathbf{7}$ | Deutsche Hospitality | 82 | 15,459 |
| $\mathbf{8}$ | Novum Hospitality | 113 | 14,349 |
| $\mathbf{9}$ | Radisson Hotel Group | 66 | 14,296 |
| $\mathbf{1 0}$ | Hilton Worldwide, Inc. | 55 | 13,839 |

Chain Brands - Overall

| Rank | OVERALL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 71 | 20,222 |
| $\mathbf{2}$ | B\&B Hotels | 182 | 19,747 |
| $\mathbf{3}$ | Mercure | 111 | 15,400 |
| $\mathbf{4}$ | lbis | 116 | 15,089 |
| $\mathbf{5}$ | Best Western | 105 | 10,191 |
| $\mathbf{6}$ | Ibis Budget | 93 | 10,156 |
| $\mathbf{7}$ | Holiday Inn Express | 59 | 9,204 |
| $\mathbf{8}$ | Premier Inn | 49 | 8,873 |
| $\mathbf{9}$ | NH Hotels | 49 | 8,659 |
| $\mathbf{1 0}$ | Maritim | 28 | 8,494 |



### 3.6. DACH Ranking by Scale

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | B\&B Hotels | 182 | 19,747 |
| $\mathbf{2}$ | lbis Budget | 93 | 10,156 |
| $\mathbf{3}$ | A\&O Hotels and Hostels | 29 | 5,461 |
| $\mathbf{4}$ | Meininger | 21 | 2,985 |
| $\mathbf{5}$ | Super 8 | 10 | 1,835 |
| $\mathbf{6}$ | The Social Hub | 2 | 1,294 |
| $\mathbf{7}$ | Campanile | 10 | 1,228 |
| $\mathbf{8}$ | McDreams Hotels | 8 | 757 |
| $\mathbf{9}$ | Generator Hostels | 4 | 673 |
| $\mathbf{1 0}$ | COCOON Hotels | 4 | 337 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Radisson Blu | 28 | 6,694 |
| $\mathbf{2}$ | Hilton | 15 | 5,923 |
| $\mathbf{3}$ |  <br> Resorts | 25 | 5,043 |
| $\mathbf{4}$ | Marriott | 16 | 5,004 |
| $\mathbf{5}$ | Mövenpick | 14 | 3,454 |
| $\mathbf{6}$ | Lindner Hotels | 19 | 2,911 |
| $\mathbf{7}$ | Sheraton | 9 | 2,704 |
| $\mathbf{8}$ | Meliá Hotels \& Resorts | 12 | 2,393 |
| $\mathbf{9}$ | BW Premier Collection | 20 | 2,386 |
| $\mathbf{1 0}$ |  <br> Resorts | 7 | 2,342 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 116 | 15,089 |
| $\mathbf{2}$ | Premier Inn | 49 | 8,873 |
| $\mathbf{3}$ | MOXY Hotels | 34 | 6,565 |
| $\mathbf{4}$ | Ibis Styles | 54 | 6,057 |
| $\mathbf{5}$ | H+ | 31 | 4,022 |
| $\mathbf{6}$ | Dormero Hotels | 37 | 3,953 |
| $\mathbf{7}$ | Select Hotel | 21 | 2,254 |
| $\mathbf{8}$ | Vienna House Easy | 17 | 1,922 |
| $\mathbf{9}$ | H2 | 6 | 1,845 |
| $\mathbf{1 0}$ | IFA-Hotels | 4 | 1,449 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 71 | 20,222 |
| $\mathbf{2}$ | Mercure | 111 | 15,400 |
| $\mathbf{3}$ | Best Western | 105 | 10,191 |
| $\mathbf{4}$ | Holiday Inn Express | 59 | 9,204 |
| $\mathbf{5}$ | NH Hotels | 49 | 8,659 |
| $\mathbf{6}$ | Maritim | 28 | 8,494 |
| $\mathbf{7}$ | IntercityHotel | 45 | 8,431 |
| $\mathbf{8}$ | Leonardo Hotels | 48 | 8,048 |
| $\mathbf{9}$ | Dorint Hotels \& Resorts | 45 | 7,962 |
| $\mathbf{1 0}$ | niu Hotel | 38 | 7,615 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Kempinski | 9 | 1,848 |
| $\mathbf{2}$ | Hyatt Regency | 4 | 1,127 |
| $\mathbf{3}$ | Small Luxury Hotels | 22 | 1,055 |
| $\mathbf{4}$ | Hommage Luxury Hotels | Collection | 6 |
| $\mathbf{5}$ | Steigenberger Icons | 561 |  |
| $\mathbf{6}$ | Fairmont | 3 | 848 |
| $\mathbf{7}$ | The Ritz-Carlton | 4 | 804 |
| $\mathbf{8}$ | Bürgenstock Selection | 4 | 648 |
| $\mathbf{9}$ | Andaz | 2 | 580 |
| $\mathbf{1 0}$ | Sofitel | $\mathbf{2}$ | 546 |

### 3.7. DACH Ranking per Scale \& Size

|  | OVERALL |  |  |
| :--- | ---: | ---: | ---: |
| Scale | Hotels | Rooms | Ave. Size |
| Budget | 383 | 45,439 | 119 |
| Economy | 518 | 67,841 | 131 |
| Midscale | 2017 | 258,399 | 128 |
| Upscale | 631 | 99,908 | 158 |
| Luxury | 131 | 18,226 | 139 |
| TOTAL | $\mathbf{3 , 6 8 0}$ | $\mathbf{4 8 9 , 8 1 3}$ | $\mathbf{1 3 3}$ |

### 3.8. Ranking by Destination

| Rank | Destination Ranking | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Berlin | 264 | 48,368 |
| $\mathbf{2}$ | München | 173 | 32,575 |
| $\mathbf{3}$ | Frankfurt am Main | 140 | 28,372 |
| $\mathbf{4}$ | Wien | 170 | 27,314 |
| $\mathbf{5}$ | Hamburg | 150 | 24,939 |
| $\mathbf{6}$ | Düsseldorf | 89 | 15,770 |
| $\mathbf{7}$ | Köln | 82 | 12,968 |
| $\mathbf{8}$ | Stuttgart | 65 | 11,101 |
| $\mathbf{9}$ | Dresden | 48 | 8,385 |
| $\mathbf{1 0}$ | Leipzig | 57 | 8,362 |

3.9. Destination Pipeline

| Rank | Destination Pipeline | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Hamburg | 15 | 3,243 |
| $\mathbf{2}$ | Frankfurt am Main | 12 | 2,659 |
| $\mathbf{3}$ | Wien | 14 | 2,632 |
| $\mathbf{4}$ | Berlin | 12 | 2,306 |
| $\mathbf{5}$ | Köln | 8 | 1,778 |
| $\mathbf{6}$ | München | 11 | 1,482 |
| $\mathbf{7}$ | Karlsruhe | 5 | 1,083 |
| $\mathbf{8}$ | Leipzig | 6 | 1,049 |
| $\mathbf{9}$ | Stuttgart | 6 | 1,002 |
| $\mathbf{1 0}$ | Heidelberg | 4 | 782 |

### 3.10. Institutional Owner

| Rank | Investor (Name) | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Union Investment | 56 | 13,859 |
| $\mathbf{2}$ | Accorlnvest | 92 | 12,710 |
| $\mathbf{3}$ | Aroundtown | 59 | 10,355 |
| $\mathbf{4}$ | Covivio | 55 | 9,264 |
| $\mathbf{5}$ | Pandox | 41 | 9,080 |
| $\mathbf{6}$ | DekaBank | 32 | 7,196 |
| $\mathbf{7}$ | Patrizia | 43 | 6,356 |
| $\mathbf{8}$ | Event Hotels | 31 | 6,254 |
| $\mathbf{9}$ | Art Invest | 31 | 5,628 |
| $\mathbf{1 0}$ | Commerz Real | 16 | 3,832 |

 rooms, while overall brand frontrunners are B\&B Hotels and Motel One, both with more than 17,000 rooms, each.

The seven biggest cities in Germany also happen to be the largest hubs for hotel chains in the country, hosting nearly 1,000 hotels with a total of 174,000 rooms. However, over $60 \%$ of the upcoming hotel rooms are located in areas beyond these major cities, emphasizing the continuous efforts of hotel chains to establish themselves in secondary and tertiary markets, gaining momentum over independent and family-operated hotels.
Less than $2 \%$ of the sampled rates analysed for Germany were above EUR 300, indicating that the German hotel market is very price-sensitive.

### 4.1. Germany: Key Stats

| Key Statistics | $\mathbf{2 0 2 3}$ |
| :--- | ---: |
| Total chain hotels | 2,801 |
| Total chain rooms | 395,217 |
| Average size per chain hotel in rooms | 141 |
| Country hotels stock (overall supply) | 30,326 |
| Country rooms Stock (overall supply) | 986,634 |
| Average size per hotel in rooms | 33 |
| Chain penetration \% by hotels | $9.24 \%$ |
| Chain penetration \% by keys | $\mathbf{4 0 . 0 6 \%}$ |
| Total number of brands | 287 |
| Domestic brands | 150 |
| International brands | 137 |
| International chain hotels | 1,491 |
| Domestic chain hotels* | 1,310 |
| International chain rooms | 231,322 |
| Domestic chain rooms* | 163,895 |

[^0]
### 4.2. Germany: Ranking by Size

## Chain Groups - Overall

| Rank | OVERALL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 357 | 49,708 |
| $\mathbf{2}$ | Marriott International, Inc. | 115 | 24,062 |
| $\mathbf{3}$ | BWH Hotel Group | 177 | 19,613 |
| $\mathbf{4}$ | InterContinental Hotels <br> Group PLC | 95 | 18,621 |
| $\mathbf{5}$ | B\&B Hotels | 165 | 17,649 |
| $\mathbf{6}$ | Motel One GmbH | 60 | 17,224 |
| $\mathbf{7}$ | Novum Hospitality | 109 | 13,935 |
| $\mathbf{8}$ | Deutsche Hospitality | 73 | 13,668 |
| $\mathbf{9}$ | Wyndham Hotel Group, <br> LLC. | 86 | 12,144 |
| $\mathbf{1 0}$ | Radisson Hotel Group | 51 | 11,710 |

Chain Groups - Domestic

| Rank | DOMESTIC <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One GmbH | 60 | 17,224 |
| $\mathbf{2}$ | Novum Hospitality | 109 | 13,935 |
| $\mathbf{3}$ | Deutsche Hospitality | 73 | 13,668 |
| $\mathbf{4}$ | H-Hotels | 53 | 9,127 |
| $\mathbf{5}$ | Dorint GmbH | 53 | 9,070 |
| $\mathbf{6}$ | Maritim <br> Hotelgesellschaft mbH | 28 | 8,494 |
| $\mathbf{7}$ | Achat Hotel- und <br> Immobilienbetriebsgesellschaft <br> mbH | 46 | 5,498 |
| $\mathbf{8}$ | A\&O Hotels and Hostels <br> Holding AG | 25 | 4,803 |
| $\mathbf{9}$ | Dormero Hotel AG | 35 | 3,670 |
| $\mathbf{1 0}$ | PLAZA Hotelgroup GmbH | 19 | 2,642 |

## Chain Groups - International

| Rank | INTERNATIONAL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 357 | 49,708 |
| $\mathbf{2}$ | Marriott International, Inc. | 115 | 24,062 |
| $\mathbf{3}$ | BWH Hotel Group | 177 | 19,613 |
| $\mathbf{4}$ | InterContinental Hotels <br> Group PLC | 95 | 18,621 |
| $\mathbf{5}$ | B\&B Hotels | 165 | 17,649 |
| $\mathbf{6}$ | Wyndham Hotel Group, <br> LLC. | 86 | 12,144 |
| $\mathbf{7}$ | Radisson Hotel Group | 51 | 11,710 |
| $\mathbf{8}$ | Hilton Worldwide, Inc. | 44 | 10,827 |
| $\mathbf{9}$ | Fattal Hotels Group | 57 | 10,326 |
| $\mathbf{1 0}$ | NH Hotel Group, S.A. | 52 | 10,230 |

Chain Brands - Overall

| Rank | OVERALL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | B\&B Hotels | 165 | 17,649 |
| $\mathbf{2}$ | Motel One | 60 | 17,224 |
| $\mathbf{3}$ | Mercure | 96 | 13,763 |
| $\mathbf{4}$ | Ibis | 81 | 11,072 |
| $\mathbf{5}$ | Best Western | 95 | 9,561 |
| $\mathbf{6}$ | Premier Inn | 49 | 8,873 |
| $\mathbf{7}$ | Maritim | 28 | 8,494 |
| $\mathbf{8}$ | Holiday Inn Express | 52 | 8,230 |
| $\mathbf{9}$ | Ibis Budget | 76 | 7,797 |
| $\mathbf{1 0}$ | IntercityHotel | 41 | 7,493 |

## Chain Brands - Domestic

| Rank | DOMESTIC <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 60 | 17,224 |
| $\mathbf{2}$ | Maritim | 28 | 8,494 |
| $\mathbf{3}$ | IntercityHotel | 41 | 7,493 |
| $\mathbf{4}$ | Dorint Hotels \& Resorts | 42 | 7,460 |
| $\mathbf{5}$ | niu Hotel | 37 | 7,457 |
| $\mathbf{6}$ | Achat Hotels | 43 | 5,034 |
| $\mathbf{7}$ | A\&O Hotels and Hostels | 25 | 4,803 |
| $\mathbf{8}$ |  <br> Resorts | 23 | 4,674 |
| $\mathbf{9}$ | Dormero Hotels | 35 | 3,670 |
| $\mathbf{1 0}$ | H+ | 26 | 3,497 |

Chain Brands - International

| Rank | INTERNATIONAL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | B\&B Hotels | 165 | 17,649 |
| $\mathbf{2}$ | Mercure | 96 | 13,763 |
| $\mathbf{3}$ | lbis | 81 | 11,072 |
| $\mathbf{4}$ | Best Western | 95 | 9,561 |
| $\mathbf{5}$ | Premier Inn | 49 | 8,873 |
| $\mathbf{6}$ | Holiday Inn Express | 52 | 8,230 |
| $\mathbf{7}$ | Ibis Budget | 76 | 7,797 |
| $\mathbf{8}$ | Leonardo Hotels | 43 | 7,357 |
| $\mathbf{9}$ | NH Hotels | 41 | 7,172 |
| $\mathbf{1 0}$ | Holiday Inn | 30 | 6,937 |

### 4.3. Germany: Ranking by Scale (Domestic)

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | A\&O Hotels and Hostels | 25 | 4,803 |
| $\mathbf{2}$ | a-domo | 6 | 77 |
| $\mathbf{3}$ | COCOON Hotels | 3 | 218 |
| $\mathbf{4}$ | H.ostel | 1 | 42 |
| $\mathbf{5}$ | McDreams Hotels | 8 | 757 |
| $\mathbf{6}$ | Meininger | 15 | 2,299 |
| $\mathbf{7}$ | Tin Inn | 1 | 20 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Dormero Hotels | 35 | 3,670 |
| $\mathbf{2}$ | H+ | 26 | 3,497 |
| $\mathbf{3}$ | Select Hotel | 20 | 2,183 |
| $\mathbf{4}$ | H2 | 6 | 1,845 |
| $\mathbf{5}$ | Gambino Cityhotels | 4 | 600 |
| $\mathbf{6}$ | Serways | 13 | 511 |
| $\mathbf{7}$ | LOGINN | 3 | 464 |
| $\mathbf{8}$ | Nyce | 7 | 434 |
| $\mathbf{9}$ | Tante Alma | 4 | 250 |
| $\mathbf{1 0}$ | Yggotel | 3 | 249 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 60 | 17,224 |
| $\mathbf{2}$ | Maritim | 28 | 8,494 |
| $\mathbf{3}$ | IntercityHotel | 41 | 7,493 |
| $\mathbf{4}$ | Dorint Hotels \& Resorts | 42 | 7,460 |
| $\mathbf{5}$ | niu Hotel | 37 | 7,457 |
| $\mathbf{6}$ | Achat Hotels | 43 | 5,034 |
| $\mathbf{7}$ | Novum Hotel | 39 | 3,044 |
| $\mathbf{8}$ | Derag Living Hotels | 14 | 2,451 |
| $\mathbf{9}$ | H4 | 10 | 2,159 |
| $\mathbf{1 0}$ | ATLANTIC Hotels | 13 | 1,941 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ |  <br> Resorts | 23 | 4,674 |
| $\mathbf{2}$ | Ahorn | 6 | 2,227 |
| $\mathbf{3}$ | Dr. Lohbeck Privathotels | 23 | 1,902 |
| $\mathbf{4}$ | HYPERION | 9 | 1,479 |
| $\mathbf{5}$ | Pentahotels | 8 | 1,469 |
| $\mathbf{6}$ | aja Resorts | 6 | 1,320 |
| $\mathbf{7}$ | Ameron Collection | 8 | 1,165 |
| $\mathbf{8}$ | Precise Resort | 5 | 949 |
| $\mathbf{9}$ | Göbel Hotels | 10 | 859 |
| $\mathbf{1 0}$ | Seaside Collection | 5 | 757 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Kempinski | 5 | 1,266 |
| $\mathbf{2}$ | Hommage Luxury Hotels <br> Colletion | 5 | 785 |
| $\mathbf{3}$ | Steigenberger Icons | 4 | 722 |
| $\mathbf{4}$ | A-ROSA | 2 | 367 |
| $\mathbf{5}$ | Althoff Hotel Collection | 3 | 358 |
| $\mathbf{6}$ | Hotel Neptun | 1 | 338 |
| $\mathbf{7}$ | Severins | 2 | 102 |
| $\mathbf{8}$ | Louis C. Jacob | $\mathbf{1}$ | 85 |

### 4.4. Germany: Ranking by Scale (International)

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | B\&B Hotels | 165 | 17,649 |
| $\mathbf{2}$ | lbis Budget | 76 | 7,797 |
| $\mathbf{3}$ | Super 8 | 10 | 1,835 |
| $\mathbf{4}$ | Campanile | 8 | 985 |
| $\mathbf{5}$ | Generator Hostels | 4 | 673 |
| $\mathbf{6}$ | The Social Hub | 1 | 476 |
| $\mathbf{7}$ | wombat's City Hostel | 2 | 186 |
| $\mathbf{8}$ | easyHotel | 1 | 125 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 81 | 11,072 |
| $\mathbf{2}$ | Premier Inn | 49 | 8,873 |
| $\mathbf{3}$ | Holiday Inn Express | 52 | 8,230 |
| $\mathbf{4}$ | MOXY Hotels | 28 | 5,481 |
| $\mathbf{5}$ | Ibis Styles | 39 | 4,332 |
| $\mathbf{6}$ | Vienna House Easy | 17 | 1,922 |
| $\mathbf{7}$ | IFA-Hotels | 4 | 1,449 |
| $\mathbf{8}$ | TRYP | 8 | 984 |
| $\mathbf{9}$ | ADAGIO ACCESS | 5 | 676 |
| $\mathbf{1 0}$ | Staycity Aparthotels | 2 | 568 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Mercure | 96 | 13,763 |
| $\mathbf{2}$ | Best Western | 95 | 9,561 |
| $\mathbf{3}$ | Leonardo Hotels | 43 | 7,357 |
| $\mathbf{4}$ | NH Hotels | 41 | 7,172 |
| $\mathbf{5}$ | Holiday Inn | 30 | 6,937 |
| $\mathbf{6}$ | Novotel | 22 | 4,648 |
| $\mathbf{7}$ | Center Parcs | 6 | 4,432 |
| $\mathbf{8}$ | Best Western Plus | 38 | 4,097 |
| $\mathbf{9}$ | Hampton by Hilton | 21 | 3,965 |
| $\mathbf{1 0}$ | Courtyard by Marriott | 18 | 3,362 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Radisson Blu | 21 | 5,527 |
| $\mathbf{2}$ | Marriott | 12 | 3,923 |
| $\mathbf{3}$ | Hilton | 10 | 3,904 |
| $\mathbf{4}$ | Lindner Hotels | 17 | 2,591 |
| $\mathbf{5}$ | Sheraton | 7 | 2,339 |
| $\mathbf{6}$ | Meliá Hotels \& Resorts | 11 | 2,140 |
| $\mathbf{7}$ | BW Premier Collection | 17 | 2,110 |
| $\mathbf{8}$ | Westin Hotels \& Resorts | 5 | 2,078 |
| $\mathbf{9}$ | Mövenpick | 8 | 1,884 |
| $\mathbf{1 0}$ |  <br> Resorts | 5 | 1,611 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Autograph Collection | 13 | 1,557 |
| $\mathbf{2}$ | Hyatt Regency | 3 | 877 |
| $\mathbf{3}$ | Sofitel | 2 | 546 |
| $\mathbf{4}$ | The Ritz-Carlton | 2 | 473 |
| $\mathbf{5}$ | Radisson Collection | 1 | 427 |
| $\mathbf{6}$ | Grand Hyatt | 1 | 342 |
| $\mathbf{7}$ | Radisson Individuals | 2 | 288 |
| $\mathbf{8}$ | Rocco Forte Hotels | 2 | 281 |
| $\mathbf{9}$ | Andaz | 1 | 277 |
| $\mathbf{1 0}$ | Small Luxury Hotels | 5 | 271 |



### 4.5. Germany: Ranking Per Scale \& Size

|  | OVERALL |  |  | DOMESTIC |  | INTERNATIONAL |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Scale | Hotels | Rooms | Ave. Size | Hotels | Rooms | Hotels | Rooms |
| Budget | 328 | 38,212 | 117 | 60 | 8,309 | 268 | 29,903 |
| Economy | 437 | 58,663 | 134 | 143 | 14,472 | 294 | 44,191 |
| Midscale | 1563 | 215,619 | 138 | 899 | 112,114 | 664 | 103,505 |
| Upscale | 417 | 73,114 | 175 | 182 | 24,567 | 235 | 48,547 |
| Luxury | 56 | 9,609 | 172 | 26 | 4,433 | 30 | 5,176 |
| TOTAL | $\mathbf{2 , 8 0 1}$ | $\mathbf{3 9 5 , 2 1 7}$ | $\mathbf{1 4 1}$ | $\mathbf{1 , 3 1 0}$ | $\mathbf{1 6 3 , 8 9 5}$ | $\mathbf{1 , 4 9 1}$ | $\mathbf{2 3 1 , 3 2 2}$ |

### 4.6. Ranking by Destination

| Rank | Destination Ranking | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Berlin | 264 | 48,368 |
| $\mathbf{2}$ | München | 173 | 32,575 |
| $\mathbf{3}$ | Frankfurt am Main | 140 | 28,372 |
| $\mathbf{4}$ | Hamburg | 150 | 24,939 |
| $\mathbf{5}$ | Düsseldorf | 89 | 15,770 |
| $\mathbf{6}$ | Köln | 82 | 12,968 |
| $\mathbf{7}$ | Stuttgart | 65 | 11,101 |
| $\mathbf{8}$ | Dresden | 48 | 8,385 |
| $\mathbf{9}$ | Leipzig | 57 | 8,362 |
| $\mathbf{1 0}$ | Nürnberg | 46 | 7,419 |

### 4.7. Destination Pipeline

| Rank | Destination Pipeline | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Hamburg | 15 | 3,243 |
| $\mathbf{2}$ | Frankfurt am Main | 12 | 2,659 |
| $\mathbf{3}$ | Berlin | 12 | 2,306 |
| $\mathbf{4}$ | Köln | 8 | 1,778 |
| $\mathbf{5}$ | München | 11 | 1,482 |
| $\mathbf{6}$ | Karlsruhe | 5 | 1,083 |
| $\mathbf{7}$ | Leipzig | 6 | 1,049 |
| $\mathbf{8}$ | Stuttgart | 6 | 1,002 |
| $\mathbf{9}$ | Heidelberg | 4 | 782 |
| $\mathbf{1 0}$ | Dresden | 3 | 631 |

### 4.8. Institutional Owner

| Rank | Investor (Name) | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Union Investment | 51 | 12,739 |
| $\mathbf{2}$ | Accorlnvest | 77 | 10,412 |
| $\mathbf{3}$ | Aroundtown | 57 | 10,125 |
| $\mathbf{4}$ | Covivio | 55 | 9,264 |
| $\mathbf{5}$ | Pandox | 38 | 8,235 |
| $\mathbf{6}$ | Patrizia | 43 | 6,356 |
| $\mathbf{7}$ | Event Hotels | 29 | 6,056 |
| $\mathbf{8}$ | DekaBank | 27 | 6,049 |
| $\mathbf{9}$ | Art Invest | 31 | 5,628 |
| $\mathbf{1 0}$ | Commerz Real | 16 | 3,832 |

[^1]Despite having only two percent of its overall hotel supply affiliated to chains, Austria contributes to over 10\% of the chain-affiliated room supply within the DACH Region. Nearly $54 \%$ of this supply is concentrated in Vienna, which is also expected to experience the most significant growth, with over half of the upcoming pipeline. Local
 family office Huemer Immobilien is the largest institutional investor in the country, with almost 1,200 rooms.
Accor remains the largest chain group in Austria, offering over 5,700 rooms, with Marriott and Jufa Hotels following behind. In terms of brands, Jufa leads with approximately 2,600 rooms, trailed closely by Motel One and Trend Hotel.
Austria has a notable underrepresentation of Budget and Economy scale accommodations. Approximately $61 \%$ of the collected rates fell within the range of EUR 100 to EUR 200, while an additional 22\% charged rates exceeding EUR 200.

### 5.1. Austria: Key Stats

| Key Statistics | $\mathbf{2 0 2 3}$ |
| :--- | ---: |
| Total chain hotels | 442 |
| Total chain rooms | 50,667 |
| Average size per chain hotel in rooms | 115 |
| Country hotels stock (overall supply) | 20,533 |
| Country rooms Stock (overall supply) | 290,698 |
| Average size per hotel in rooms | 14 |
| Chain penetration \% by hotels | $\mathbf{2 . 1 5 \%}$ |
| Chain penetration \% by keys | $\mathbf{1 7 . 4 3 \%}$ |
| Total number of brands | 137 |
| Domestic brands | 30 |
| International brands | 107 |
| International chain hotels | 262 |
| Domestic chain hotels | 180 |
| International chain rooms | 34,421 |
| Domestic chain rooms | 16,246 |

* Includes chain-affiliated hotels with no brand.


### 5.2. Austria: Ranking by Size

## Chain Groups - Overall

| Rank | OVERALL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 40 | 5,717 |
| $\mathbf{2}$ | Marriott International, Inc. | 17 | 3,389 |
| $\mathbf{3}$ | Jufa Hotels | 49 | 2,594 |
| $\mathbf{4}$ | Motel One GmbH | 9 | 2,461 |
| $\mathbf{5}$ | Austria Trend Hotels | 14 | 2,228 |
| $\mathbf{6}$ | Hilton Worldwide, Inc. | 7 | 1,931 |
| $\mathbf{7}$ | Vaya Resorts | 26 | 1,484 |
| $\mathbf{8}$ | BWH Hotel Group | 16 | 1,402 |
| $\mathbf{9}$ | NH Hotel Group, S.A. | 7 | 1,340 |
| $\mathbf{1 0}$ | Fattal Hotels Group | $\mathbf{8}$ | 1,330 |

## Chain Groups - Domestic

| Rank | DOMESTIC <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Jufa Hotels | 49 | 2,594 |
| $\mathbf{2}$ | Austria Trend Hotels | 14 | 2,228 |
| $\mathbf{3}$ | Vaya Resorts | 26 | 1,484 |
| $\mathbf{4}$ | Falkensteiner <br> Hotels \& Residences | 10 | 1,251 |
| $\mathbf{5}$ | ARCOTEL Hotel AG | 5 | 896 |
| $\mathbf{6}$ | VAMED AG | 6 | 811 |
| $\mathbf{7}$ | IPP Hotel Group | 9 | 754 |
| $\mathbf{8}$ | Florian Weitzer Hotels | 5 | 718 |
| $\mathbf{9}$ | Harry's Home | $\mathbf{8}$ | 681 |
| $\mathbf{1 0}$ | Explorer Hotel St. Johann <br> Verwaltung GmbH | 6 | 570 |

## Chain Groups - International

| Rank | INTERNATIONAL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 40 | 5,717 |
| $\mathbf{2}$ | Marriott International, Inc. | 17 | 3,389 |
| $\mathbf{3}$ | Motel One GmbH | 9 | 2,461 |
| $\mathbf{4}$ | Hilton Worldwide, Inc. | 7 | 1,931 |
| $\mathbf{5}$ | BWH Hotel Group | 16 | 1,402 |
| $\mathbf{6}$ | NH Hotel Group, S.A. | 7 | 1,340 |
| $\mathbf{7}$ | Fattal Hotels Group | 8 | 1,330 |
| $\mathbf{8}$ | TUI AG | 12 | 1,227 |
| $\mathbf{9}$ | Radisson Hotel Group | 8 | 1,160 |
| $\mathbf{1 0}$ | Deutsche Hospitality | 6 | 1,135 |

Chain Brands - Overall

| Rank | OVERALL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Jufa | 49 | 2,594 |
| $\mathbf{2}$ | Motel One | 9 | 2,461 |
| $\mathbf{3}$ | Trend Hotel | 14 | 2,228 |
| $\mathbf{4}$ | lbis | 11 | 1,566 |
| $\mathbf{5}$ | Falkensteiner | 10 | 1,251 |
| $\mathbf{6}$ | Hilton | 3 | 1,200 |
| $\mathbf{7}$ | NH Hotels | 5 | 1,127 |
| $\mathbf{8}$ | Mercure | 8 | 1,069 |
| $\mathbf{9}$ | B\&B Hotels | 8 | 911 |
| $\mathbf{1 0}$ | Arcotel | 5 | 896 |

Chain Brands - Domestic

| Rank | DOMESTIC <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Jufa | 49 | 2,594 |
| $\mathbf{2}$ | Trend Hotel | 14 | 2,228 |
| $\mathbf{3}$ | Falkensteiner | 10 | 1,251 |
| $\mathbf{4}$ | Arcotel | 5 | 896 |
| $\mathbf{5}$ | VAMED Vitality World | 6 | 811 |
| $\mathbf{6}$ | Vaya Resorts | 11 | 777 |
| $\mathbf{7}$ | Harry's Home | 8 | 681 |
| $\mathbf{8}$ | Explorer Hotels | 6 | 570 |
| $\mathbf{9}$ | Rioca Apartments | 2 | 568 |
| $\mathbf{1 0}$ | Arte Hotel | 5 | 514 |

Chain Brands - International

| Rank | INTERNATIONAL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 9 | 2,461 |
| $\mathbf{2}$ | lbis | 11 | 1,566 |
| $\mathbf{3}$ | Hilton | 3 | 1,200 |
| $\mathbf{4}$ | NH Hotels | 5 | 1,127 |
| $\mathbf{5}$ | Mercure | 8 | 1,069 |
| $\mathbf{6}$ | B\&B Hotels | 8 | 911 |
| $\mathbf{7}$ | The Social Hub | 1 | 818 |
| $\mathbf{8}$ | Star Inn Hotel | 5 | 777 |
| $\mathbf{9}$ | Ibis Styles | 6 | 724 |
| $\mathbf{1 0}$ | lbis Budget | 4 | 667 |

### 5.3. Austria: Ranking by Scale (Domestic)

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | I'm Inn | 2 | 92 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Dormero Hotels | 1 | 143 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Jufa | 49 | 2,594 |
| $\mathbf{2}$ | Trend Hotel | 14 | 2,228 |
| $\mathbf{3}$ | Arcotel | 5 | 896 |
| $\mathbf{4}$ | Harry's Home | 8 | 681 |
| $\mathbf{5}$ | Explorer Hotels | 6 | 570 |
| $\mathbf{6}$ | Rioca Apartments | 2 | 568 |
| $\mathbf{7}$ | Arte Hotel | 5 | 514 |
| $\mathbf{8}$ | Imlauer | 5 | 505 |
| $\mathbf{9}$ | By Vaya | 9 | 478 |
| $\mathbf{1 0}$ | Bassena | 2 | 441 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Falkensteiner | 10 | 1,251 |
| $\mathbf{2}$ | Vamed vitality world | 6 | 811 |
| $\mathbf{3}$ | Vaya Resorts | 11 | 777 |
| $\mathbf{4}$ | Johannesbad Hotels | 2 | 250 |
| $\mathbf{5}$ | Fleming's Selection | 1 | 207 |
| $\mathbf{6}$ | No Brand | 1 | 170 |
| $\mathbf{7}$ | Landgut | 1 | 100 |
| $\mathbf{8}$ | Vaya unique | 1 | 97 |
| $\mathbf{9}$ | Landgut Alm | 1 | 48 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Sacher Hotels | 3 | 343 |
| $\mathbf{2}$ | Almanac Hotels | 1 | 111 |
| $\mathbf{3}$ | Hommage Luxury Hotels <br> Collection | 1 | 76 |



### 5.4. Austria: Ranking by Scale (International)

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | B\&B Hotels | 8 | 911 |
| $\mathbf{2}$ | The Social Hub | 1 | 818 |
| $\mathbf{3}$ | lbis Budget | 4 | 667 |
| $\mathbf{4}$ | A\&O Hotels and Hostels | 4 | 658 |
| $\mathbf{5}$ | Meininger | 4 | 408 |
| $\mathbf{6}$ | Campanile | 1 | 152 |
| $\mathbf{7}$ | COCOON Hotels | 1 | 119 |
| $\mathbf{8}$ | wombat's City Hostel | $\mathbf{1}$ | 10 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 11 | 1,566 |
| $\mathbf{2}$ | lbis Styles | 6 | 724 |
| $\mathbf{3}$ | MOXY Hotels | 2 | 608 |
| $\mathbf{4}$ | H+ | 3 | 236 |
| $\mathbf{5}$ | Holiday Inn Express | 1 | 136 |
| $\mathbf{6}$ | JO \& JOE | 1 | 115 |
| $\mathbf{7}$ | Greet | 1 | 96 |
| $\mathbf{8}$ | Kyriad | 1 | 95 |
| $\mathbf{9}$ | Select Hotel | 1 | 71 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Motel One | 9 | 2,461 |
| $\mathbf{2}$ | NH Hotels | 5 | 1,127 |
| $\mathbf{3}$ | Mercure | 8 | 1,069 |
| $\mathbf{4}$ | Star Inn Hotel | 5 | 777 |
| $\mathbf{5}$ | Best Western Plus | 6 | 571 |
| $\mathbf{6}$ | Leonardo Hotels | 3 | 553 |
| $\mathbf{7}$ | AMEDIA | 6 | 504 |
| $\mathbf{8}$ | Aldiana | 3 | 500 |
| $\mathbf{9}$ | Robinson Club | 4 | 500 |
| $\mathbf{1 0}$ | Courtyard by Marriott | 2 | 487 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Hilton | 3 | 1,200 |
| $\mathbf{2}$ | Renaissance <br> Hotels \& Resorts | 2 | 556 |
| $\mathbf{3}$ | Travel Charme <br> Hotels \& Resorts | 4 | 401 |
| $\mathbf{4}$ | Steigenberger <br> Hotels \& Resorts | 2 | 369 |
| $\mathbf{5}$ | Marriott | 1 | 323 |
| $\mathbf{6}$ | MGALLERY | 2 | 313 |
| $\mathbf{7}$ | Le Méridien | 1 | 294 |
| $\mathbf{8}$ | Citadines | 2 | 271 |
| $\mathbf{9}$ | Wyndham Grand | 1 | 262 |
| $\mathbf{1 0}$ | Meliá Hotels \& Resorts | $\mathbf{1}$ | 253 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Andaz | 1 | 303 |
| $\mathbf{2}$ | The Luxury Collection <br> Marriott | 3 | 287 |
| $\mathbf{3}$ | Kempinski | 2 | 269 |
| $\mathbf{4}$ | Small Luxury Hotels | 7 | 265 |
| $\mathbf{5}$ | Radisson Individuals | 2 | 229 |
| $\mathbf{6}$ | The Ritz-Carlton | 1 | 201 |
| $\mathbf{7}$ | SO | 1 | 182 |
| $\mathbf{8}$ | A-ROSA | 1 | 151 |
| $\mathbf{7}$ | Park Hyatt | 1 | 143 |
| $\mathbf{8}$ | Rosewood Hotels | 1 | 99 |



### 5.5. Austria: Ranking Per Scale \& Size

|  | OVERALL |  |  | DOMESTIC |  | INTERNATIONAL |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Scale | Hotels | Rooms | Ave. Size | Hotels | Rooms | Hotels | Rooms |
| Budget | 26 | 3,835 | 148 | 2 | 92 | 24 | 3,743 |
| Economy | 28 | 3,790 | 135 | 1 | 143 | 27 | 3,647 |
| Midscale | 256 | 27,026 | 106 | 127 | 10,564 | 129 | 16,462 |
| Upscale | 107 | 13,357 | 125 | 34 | 3,711 | 73 | 9,646 |
| Luxury | 25 | 2,659 | 106 | 5 | 530 | 20 | 2,129 |
| TOTAL | $\mathbf{4 4 2}$ | $\mathbf{5 0 , 6 6 7}$ | $\mathbf{1 1 5}$ | $\mathbf{1 6 9}$ | $\mathbf{1 5 , 0 4 0}$ | $\mathbf{2 7 3}$ | $\mathbf{3 5 , 6 2 7}$ |

### 5.6. Ranking by Destination

| Rank | Destination Ranking | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Wien | 169 | 27,290 |
| $\mathbf{2}$ | Salzburg | 36 | 3,563 |
| $\mathbf{3}$ | Graz | 19 | 2,133 |
| $\mathbf{4}$ | Linz | 14 | 1,485 |
| $\mathbf{5}$ | Innsbruck | 7 | 864 |
| $\mathbf{6}$ | Villach | 7 | 453 |
| $\mathbf{7}$ | Kaprun | 5 | 390 |
| $\mathbf{8}$ | Tröpolach | 3 | 370 |
| $\mathbf{9}$ | Kitzbühel | 4 | 366 |
| $\mathbf{1 0}$ | Zell am See | 5 | 346 |

5.7. Destination Pipeline

| Rank | Destination Pipeline | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Wien | 14 | 2,632 |
| $\mathbf{2}$ | Linz | 2 | 374 |
| $\mathbf{3}$ | Bad Gastein | 3 | 302 |
| $\mathbf{4}$ | Graz | 1 | 232 |
| $\mathbf{5}$ | Innsbruck | 1 | 164 |
| $\mathbf{6}$ | Wiener Neustadt | 1 | 150 |
| $\mathbf{7}$ | Salzburg | 3 | 190 |
| $\mathbf{8}$ | Schröcken | 1 | 135 |
| $\mathbf{9}$ | Semmering-Kurort | 1 | 113 |
| $\mathbf{1 0}$ | Zell am See | $\mathbf{1}$ | 110 |

### 5.8. Institutional Owner

| Rank | Investor (Name) | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Huemer Immobilien <br> GmbH | 9 | 1,194 |
| $\mathbf{2}$ | DekaBank | 5 | 1,147 |
| $\mathbf{3}$ | Union Investment | 5 | 1,120 |
| $\mathbf{4}$ | Global Equity Partners | 2 | 992 |
| $\mathbf{5}$ | AccorInvest | 5 | 844 |
| $\mathbf{6}$ | The Social Hub | 1 | 822 |
| $\mathbf{7}$ | Signa Group | 4 | 774 |
| $\mathbf{8}$ | Eurazeo | 4 | 748 |
| $\mathbf{9}$ | Gerstner Hospitality | 6 | 729 |
| $\mathbf{1 0}$ | HIH Real Estate | $\mathbf{2}$ | 712 |

[^2]

In Switzerland, the cumulative count of rooms associated with chains accounts for $31 \%$ of the total room inventory, even though it comprises only $10 \%$ of the total number of lodging establishments. Accor stands as the predominant chain group, boasting a portfolio of over 10,000 rooms, constituting $23 \%$ of the country's branded lodging capacity. Notably, Ibis and Ibis Budget emerge as the leading brands, collectively offering an inventory exceeding 4,000 rooms, with Mövenpick and B\&B Hotels trailing closely behind.


The five largest cities in Switzerland, which also occupy the highest positions in the destination ranking, collectively contribute to $46 \%$ of the nation's branded room inventory and account for $37 \%$ of the rooms currently in development. Credit Suisse and Accorlnvest are the most prominent institutional investors, jointly responsible for supporting $8 \%$ of the branded room supply.

Chain-affiliated hotels in Switzerland present the highest rates in the DACH Region, with $13 \%$ of the country's sampled supply charging above EUR 400.

### 6.1. Switzerland: Key Stats

| Key Statistics | $\mathbf{2 0 2 3}$ |
| :--- | ---: |
| Total chain hotels* | 436 |
| Total chain rooms | 43,905 |
| Average size per chain hotel in rooms | 101 |
| Country hotels stock (overall supply) | 4,498 |
| Country rooms Stock (overall supply) | 143,312 |
| Average size per hotel in rooms | 32 |
| Chain penetration \% by hotels | $9.69 \%$ |
| Chain penetration \% by keys | $\mathbf{3 0 . 6 4 \%}$ |
| Total number of brands | 102 |
| Domestic brands | 18 |
| International brands | 84 |
| International chain hotels | 231 |
| Domestic chain hotels* | 205 |
| International chain rooms | 29,155 |
| Domestic chain rooms | 14,750 |

*Includes hotels that are chain-affiliated but have no brand.

### 6.2. Switzerland: Ranking by Size

## Chain Groups - Overall

| Rank | OVERALL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 79 | 10,186 |
| $\mathbf{2}$ | Marriott International, <br> Inc. | 25 | 3,440 |
| $\mathbf{3}$ | InterContinental Hotels <br> Group PLC | 12 | 2,255 |
| $\mathbf{4}$ | Swiss Quality Hotels <br> Genossenschaft | 35 | 1,948 |
| $\mathbf{5}$ | Radisson Hotel Group | 7 | 1,426 |
| $\mathbf{6}$ | Hyatt Hotels Corporation | 14 | 1,256 |
| $\mathbf{7}$ | B\&B Hotels | 9 | 1,187 |
| $\mathbf{8}$ | BWH Hotel Group | 17 | 1,108 |
| $\mathbf{9}$ | Hilton Worldwide, Inc. | 4 | 1,081 |
| $\mathbf{1 0}$ | Michel Reybier Hospitality | 8 | 947 |

## Chain Groups - Domestic

| Rank | DOMESTIC <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Swiss Quality Hotels <br> Genossenschaft | 35 | 1,948 |
| $\mathbf{2}$ | Michel Reybier <br> Hospitality | 8 | 947 |
| $\mathbf{3}$ | ZFV Gruppe | 18 | 935 |
| $\mathbf{4}$ | Swiss Star | 16 | 805 |
| $\mathbf{5}$ | Sunstar Hotels | 6 | 721 |
| $\mathbf{6}$ | Boas Hotels | 7 | 657 |
| $\mathbf{7}$ | Katara Hospitality <br> Switzerland AG | 4 | 643 |
| $\mathbf{8}$ | Manotel | 6 | 610 |
| $\mathbf{9}$ | Sandoz Foundation | 6 | 571 |
| $\mathbf{1 0}$ | Fassbind Hotels | 6 | 521 |

## Chain Groups - International

| Rank | INTERNATIONAL <br> Chain Groups | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Accor | 79 | 10,186 |
| $\mathbf{2}$ | Marriott International, Inc. | 25 | 3,440 |
| $\mathbf{3}$ | InterContinental Hotels <br> Group PLC | 12 | 2,255 |
| $\mathbf{4}$ | Radisson Hotel Group | 7 | 1,426 |
| $\mathbf{5}$ | Hyatt Hotels Corporation | 14 | 1,256 |
| $\mathbf{6}$ | B\&B Hotels | 9 | 1,187 |
| $\mathbf{7}$ | BWH Hotel Group | 17 | 1,108 |
| $\mathbf{8}$ | Hilton Worldwide, Inc. | 4 | 1,081 |
| $\mathbf{9}$ | H-Hotels | 5 | 726 |
| $\mathbf{1 0}$ | Deutsche Hospitality | 3 | 656 |

Chain Brands - Overall

| Rank | OVERALL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 24 | 2,451 |
| $\mathbf{2}$ | lbis Budget | 13 | 1,692 |
| $\mathbf{3}$ | Mövenpick | 6 | 1,570 |
| $\mathbf{4}$ | B\&B Hotels | 9 | 1,187 |
| $\mathbf{5}$ | Novotel | 7 | 1,098 |
| $\mathbf{6}$ | Radisson Blu | 5 | 1,027 |
| $\mathbf{7}$ | lbis Styles | 9 | 1,001 |
| $\mathbf{8}$ | Holiday Inn Express | 6 | 838 |
| $\mathbf{9}$ | Sorell | 16 | 837 |
| $\mathbf{1 0}$ | Hilton | 2 | 819 |

## Chain Brands - Domestic

| Rank | DOMESTIC <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Sorell | 16 | 837 |
| $\mathbf{2}$ | Sunstar | 6 | 721 |
| $\mathbf{3}$ | Swiss Star | 15 | 715 |
| $\mathbf{4}$ | Bürgenstock Selection | 4 | 643 |
| $\mathbf{5}$ | Revier | 4 | 425 |
| $\mathbf{6}$ | Becozy | 4 | 292 |
| $\mathbf{7}$ | Faern | 2 | 257 |
| $\mathbf{8}$ | Arenas The Resort | 2 | 242 |
| $\mathbf{9}$ | Seiler Hotels | 2 | 191 |
| $\mathbf{1 0}$ | Welcome homes | 2 | 154 |

Chain Brands - International

| Rank | INTERNATIONAL <br> Chain Brands | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 24 | 2,451 |
| $\mathbf{2}$ | lbis Budget | 13 | 1,692 |
| $\mathbf{3}$ | Mövenpick | 6 | 1,570 |
| $\mathbf{4}$ | B\&B Hotels | 9 | 1,187 |
| $\mathbf{5}$ | Novotel | 7 | 1,098 |
| $\mathbf{6}$ | Radisson Blu | 5 | 1,027 |
| $\mathbf{7}$ | Ibis Styles | 9 | 1,001 |
| $\mathbf{8}$ | Holiday Inn Express | 6 | 838 |
| $\mathbf{9}$ | Hilton | 2 | 819 |
| $\mathbf{1 0}$ | Marriott | 3 | 758 |

### 6.3. Switzerland: Ranking by Scale (Domestic)

| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Becozy | 4 | 292 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Sorell | 16 | 837 |
| $\mathbf{2}$ | Swiss Star | 15 | 715 |
| $\mathbf{3}$ | Faern | 2 | 257 |
| $\mathbf{4}$ | Arenas - The Resort | 2 | 242 |
| $\mathbf{5}$ | Welcome homes | 2 | 154 |
| $\mathbf{6}$ | Stay Kooook | 2 | 151 |
| $\mathbf{7}$ | Welcome Hotels | 1 | 132 |
| $\mathbf{8}$ | kind of a hotel | 1 | 90 |
| $\mathbf{9}$ | Aves | 1 | 87 |

### 6.4. Switzerland: Ranking by Scale (International)

| Rank | Budget | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis Budget | 13 | 1,692 |
| $\mathbf{2}$ | B\&B Hotels | 9 | 1,187 |
| $\mathbf{3}$ | Meininger | 2 | 278 |
| $\mathbf{4}$ | easyHotel | 4 | 144 |
| $\mathbf{5}$ | Campanile | 1 | 91 |


| Rank | Economy | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | lbis | 24 | 2,451 |
| $\mathbf{2}$ | lbis Styles | 9 | 1,001 |
| $\mathbf{3}$ | Moxy Hotels | 4 | 476 |
| $\mathbf{4}$ | H+ | 2 | 289 |
| $\mathbf{5}$ | Dormero Hotels | 1 | 140 |


| Rank | Midscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Novotel | 7 | 1,098 |
| $\mathbf{2}$ | Holiday Inn Express | 6 | 838 |
| $\mathbf{3}$ | Mercure | 7 | 568 |
| $\mathbf{4}$ | Motel One | 2 | 537 |
| $\mathbf{5}$ | IntercityHotel | 2 | 530 |
| $\mathbf{6}$ | Ruby Hotels | 2 | 428 |
| $\mathbf{7}$ | Dorint Hotels \& Resorts | 2 | 363 |
| $\mathbf{8}$ | NH Hotels | 3 | 360 |
| $\mathbf{9}$ | Harry's Home | 3 | 334 |
| $\mathbf{1 0}$ | Courtyard by Marriott | $\mathbf{2}$ | 327 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Mövenpick | 6 | 1,570 |
| $\mathbf{2}$ | Radisson Blu | 5 | 1,027 |
| $\mathbf{3}$ | Hilton | 2 | 819 |
| $\mathbf{4}$ | Marriott | 3 | 758 |
| $\mathbf{5}$ |  <br> Resorts | 2 | 731 |
| $\mathbf{6}$ | Autograph Collection | 5 | 630 |
| $\mathbf{7}$ | Small Luxury Hotels | 10 | 519 |
| $\mathbf{8}$ |  <br> Resorts | 2 | 387 |
| $\mathbf{9}$ | Ameron Collection | 3 | 370 |
| $\mathbf{1 0}$ | Club Med | 1 | 358 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Fairmont | 2 | 648 |
| $\mathbf{2}$ | Mandarin Oriental | 2 | 318 |
| $\mathbf{3}$ | Kempinski | 2 | 313 |
| $\mathbf{4}$ | Hyatt Regency | 1 | 250 |
| $\mathbf{5}$ | The Luxury Collection <br> Marriott | 1 | 204 |
| $\mathbf{6}$ | Park Hyatt | 1 | 138 |
| $\mathbf{7}$ | W Hotels | 1 | 127 |
| $\mathbf{8}$ | Steigenberger Icons | 1 | 126 |
| $\mathbf{9}$ | Chedi | 1 | 119 |
| $\mathbf{1 0}$ | Four Seasons | 1 | 115 |


| Rank | Upscale | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Sunstar | 6 | 721 |
| $\mathbf{2}$ | Revier | 4 | 425 |
| $\mathbf{3}$ | Privà | 1 | 96 |


| Rank | Luxury | Hotels | Rooms |
| :---: | :---: | :---: | :---: |
| 1 | Bürgenstock Selection | 4 | 643 |
| 2 | Seiler Hotels | 2 | 191 |
| 3 | la Reserve | 2 | 142 |
| 4 | Giardino | 2 | 66 |

### 6.5. Switzerland: Ranking Per Scale \& Size

|  | OVERALL |  |  | DOMESTIC |  | INTERNATIONAL |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Scale | Hotels | Rooms | Ave. Size | Hotels | Rooms | Hotels | Rooms |
| Budget | 29 | 3,392 | 117 | 0 | 0 | 29 | 3,392 |
| Economy | 53 | 5,388 | 102 | 8 | 523 | 45 | 4,865 |
| Midscale | 175 | 13,767 | 79 | 98 | 5,456 | 77 | 8,311 |
| Upscale | 130 | 15,598 | 120 | 72 | 5,402 | 58 | 10,196 |
| Luxury | 50 | 5,784 | 116 | 25 | 2,859 | 25 | 2,925 |
| TOTAL | $\mathbf{4 3 7}$ | $\mathbf{4 3 , 9 2 9}$ | $\mathbf{1 0 1}$ | $\mathbf{2 0 3}$ | $\mathbf{1 4 , 2 4 0}$ | $\mathbf{2 3 4}$ | $\mathbf{2 9 , 6 8 9}$ |

### 6.6. Ranking by Destination

| Rank | Destination Ranking | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Zürich | 66 | 7,807 |
| $\mathbf{2}$ | Genf | 45 | 6,659 |
| $\mathbf{3}$ | Basel | 18 | 2,419 |
| $\mathbf{4}$ | Bern | 20 | 1,980 |
| $\mathbf{5}$ | Lausanne | 13 | 1,528 |
| $\mathbf{6}$ | Davos | 9 | 1,180 |
| $\mathbf{7}$ | St. Moritz | 10 | 1,101 |
| $\mathbf{8}$ | Luzern | 10 | 1,008 |
| $\mathbf{9}$ | Rümlang | 4 | 804 |
| $\mathbf{1 0}$ | Arosa | 6 | 641 |

6.7. Destination Pipeline

| Rank | Destination Pipeline | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Zürich | 5 | 718 |
| $\mathbf{2}$ | Genf | 2 | 334 |
| $\mathbf{3}$ | Disentis | 2 | 241 |
| $\mathbf{4}$ | Founex | 1 | 237 |
| $\mathbf{5}$ | Crans-Montana | 2 | 159 |
| $\mathbf{6}$ | Basel | 2 | 140 |
| $\mathbf{7}$ | Rheinfall | 1 | 140 |
| $\mathbf{8}$ | Savognin | 1 | 120 |
| $\mathbf{9}$ | Chavannes-près-Renens | 1 | 120 |
| $\mathbf{1 0}$ | Sion | 1 | 119 |

### 6.8. Institutional Owner

| Rank | Investor (Name) | Hotels | Rooms |
| :---: | :--- | ---: | ---: |
| $\mathbf{1}$ | Credit Suisse | 18 | 2,077 |
| $\mathbf{2}$ | Accorlnvest | 10 | 1,454 |
| $\mathbf{3}$ | UBS | 4 | 788 |
| $\mathbf{4}$ | Swiss Life AM | 3 | 599 |
| $\mathbf{5}$ | Finial Holding S.A. | 6 | 567 |
| $\mathbf{6}$ | JER Partners | 6 | 567 |
| $\mathbf{7}$ | Aevis Victoria | 6 | 514 |
| $\mathbf{8}$ | Sami al-Angari | 4 | 507 |
| $\mathbf{9}$ | Investis Group | 4 | 484 |
| $\mathbf{1 0}$ | Swiss Prime Site | 4 | 459 |

[^3]
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Hotel, Tourism and Leisure

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## About Horwath HTL

At Horwath HTL, our focus is one hundred percent on hotel, tourism and leisure consulting. Our services cover every aspect of hotel real estate, tourism and leisure development.

Our clients choose us because we have earned a reputation for impartial advice that will often mean the difference between failure and success. Each project we help is different, so we need all of the experience we have gained over our 100-year history.

We are a global brand with 52 offices in 38 countries, who have successfully carried out over 40,000 assignments for private and public clients. We are part of the Crowe Global network, a top 10 accounting and financial services network. We are the number one choice for companies and financial institutions looking to invest and develop in the industry.
We are Horwath HTL, the global leader in hotel, tourism and leisure consulting.

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| AFRICA | EUROPE | LATIN | NORTH |
| :--- | :--- | :--- | :--- |
| Rwanda | Albania | AMERICA | AMERICA |
| South Africa | Andorra | Argentina | Bend, OR |
|  | Austria | Brazil | Atlanta, GA |
| ASIA | Croatia | Chile | Denver, CO |
| PACIFIC | Cyprus | Dominican | Los Angeles, CA |
| Australia | Germany | Republic | New York, NY |
| China | Greece | Mexico | Orlando, FL |
| India | Hungary |  | Scottsdale, AZ |
| Indonesia | Ireland | MIDDLE | Montréal, Canada |
| Japan | Italy | EAST | Toronto, Canada |
| Malaysia | Netherlands | UAE \& Oman |  |
| New Zealand | Norway |  |  |
| Singapore | Poland |  |  |
| Thailand | Portugal |  |  |
|  | Serbia |  |  |
|  | Spain |  |  |
|  | Switzerland |  |  |
|  | Turkey |  |  |
|  | United Kingdom |  |  |


[^0]:    * Includes chain-affiliated hotels with no brand.

[^1]:    *Source: MSCI 2023

[^2]:    *Source: MSCI 2023

[^3]:    *Source: MSCI 2023

